

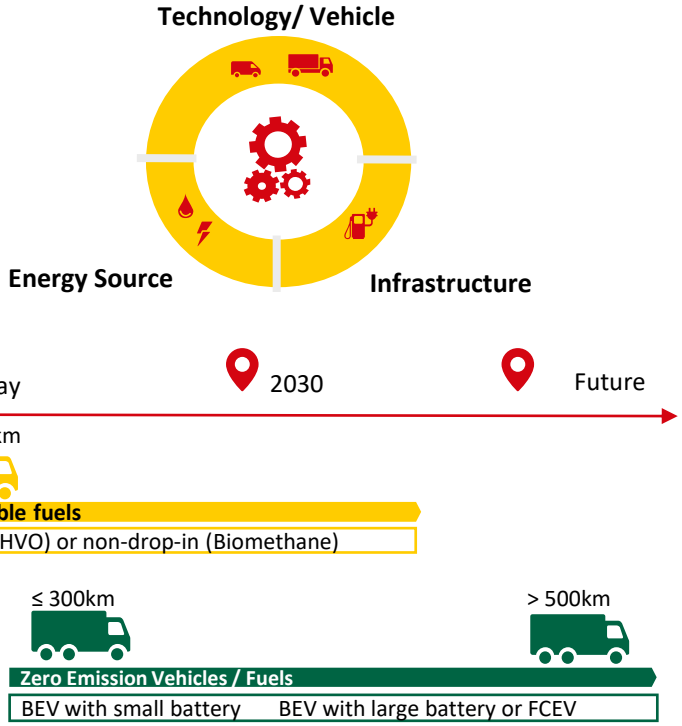
CASE STUDY: DECARBONIZING ROAD OPERATIONS

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PATHWAY TO NET ZERO ROAD TRANSPORT

Requires an integrated approach



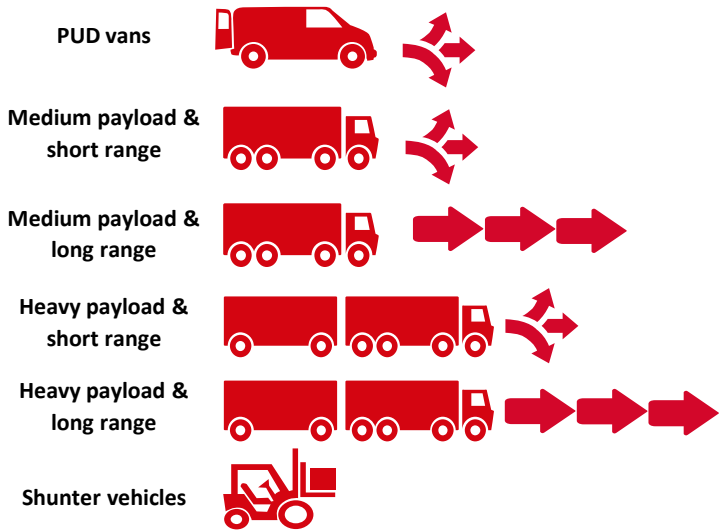
GTP1: Green Transport Policy for Own Fleet

Guidance on investment decisions across use cases and technologies

1. Transport use cases
2. Technological fit
3. Local availability
4. Abatement costs
5. Recommendation for investment

SUSTAINABLE ROAD TRANSPORT IN ACTION

What it means in our day-to-day business



ILLUSTRATIVE VISUAL – ONE PAGER PER COUNTRY REVIEWED AND UPDATED ANNUALLY

Hydrotreated Vegetable Oil (HVO)	Biogas	Electrical Vehicles	…
			…
			…
			…
			…
			…
			…

= Technological fit
= Local availability
= Abatement costs

Green = Fit to requirements
Yellow = Partial fit
Red = No Fit
Grey = Not available

SUSTAINABLE ROAD TRANSPORT IN ACTION

Requires collaboration with Suppliers

- **Identify subcontractors** that are already contributing to sustainable logistics
- **Encourage investment in green technologies** to reduce CO2 footprint
- **Increase transparency for all stakeholders** to become more sustainable in road freight transportation
- The gained transparency on the environmental performance will help **offer customers greener services** and create an additional **decision point for future transport tenders** and assignments

Our goal:
Scope 3 CO_2 reduction

GCC: Green Carrier Certification

	Category	Example Information	
1	General Information	• Fleet size	PASS
2	Sustainability Management	• Environment strategy • Carbon emissions program	GOOD
3	Transparency	• Vehicle type, fuel type, consumption • distance	EXCELLENT
4	Basic Technology	• Speed limiters, LRR tyres, telematics, aerodynamics etc	
5	Advanced Technology	• Alternative fuels and drivetrains	OUTSTANDING

SUSTAINABLE ROAD TRANSPORT IN ACTION

Requires a structured program across 5 Strategic levers



SUSTAINABLE FUELS & TECHNOLOGIES

OWN FLEET
GREEN
TRANSPORT POLICY

TRANSPORT PARTNER ACTIVATION

CARRIER FLEET
GREEN
CARRIER CERTIFICATION

TRANSPARENCY BASELINE & REPORTING

CARBON REPORTING

IMPACT MONITORING

TRAINING EXPERTISE & CULTURE

CERTIFIED TRANSPORT DECARBONIZATION TRAINING

UNLOCKING "GROW GREEN"

GREEN by DEFAULT
PRO-ACTIVE CUSTOMER ENGAGEMENT

Questions & Answers



Using our scale and expertise to make a **difference** for the **planet** and **people**



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